Week 7 Paper critique seminar activity – Key

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| Question/Paper | Harris, 2007, IJRAM | Emmanuel et al., 2010, JAOC | Elmassri et al., 2016, BAR | Harris et al., 2016, AAAJ |
| 1. What is the main aim/question of the paper 2. What method is used (broad terms) 3. How is data collected & from whom 4. What is the nature & extent of the data 5. How is the data analysed (theory/framework?) 6. How is evidence presented in the paper 7. Does the evidence support all conclusions 8. How else could this research question have been investigated | 1. To gain an insight into managers’ risk perceptions in business acquisitions 2. Action research in single company 3. Group discussions, rep grid, cognitive mapping 4. Managers’ risk constructs, scores and weightings (tables 1 to 3, p1064-7) 5. Rep grid analysis 6. Tables and risk map (fig. 1, p1069) 7. High consensus reported, p1070 8. Cross-case comparison or survey | 1. To examine the capital investment appraisal process through the lens of psychology 2. Systematic literature review & case study 3. Survey & interviews (mixed methods) with senior managers 4. Process models, with 3 variants leading to development of conceptual model of decision-making 5. Using heuristics, framing & consensus concepts 6. Figures & tables 7. Limited case evidence, but supports survey evidence 8. Longitudinal case study (like Bower) | 1. To examine strategic decision-making processes in the highly uncertain context of Egypt 2. Developing country study 3. Interviews with 21 individual managers located in Egypt 4. Managerial perceptions of how decision-making works in such an uncertain context 5. Comparisons using Stones’ strong structuration theory 6. Extracts from discourse under each SST theme 7. Evidence that SID varies between NOCs and MNCs 8. Company case studies | 1. To compare the use of 4 theoretical lens to analyse case studies on strategic investment decisions 2. Re-analysis of 4 case based studies 3. From published research articles over 20 years 4. Extensive literature review and analysis of 18 case based papers & 4 in detail =118 pages 5. SST framework to compare with PCT, ANT, GT & PT 6. Tables and cross-case analysis 7. Evidence supports the main proposition 8. Sourcing new evidence from new case studies |